

**To:** Ackerman, Joyce[Ackerman.Joyce@epa.gov]; Myers, Craig[Myers.Craig@epa.gov]; McComb, Martin[McComb.Martin@epa.gov]; Wagner, Christine[Wagner.Christine@epa.gov]; Romero, David[Romero.David@epa.gov]; Kappelman, David[Kappelman.David@epa.gov]; Newhart, Gary[Newhart.Gary@epa.gov]; Guy, Kerry[Guy.Kerry@epa.gov]; Todd, Brandi[Todd.Brandi@epa.gov]; Copeland, Michael[Copeland.Michael@epa.gov]; Wharton, Steve[Wharton.Steve@epa.gov]; Graham, Richard[Graham.Richardv@epa.gov]; Stevenson, Peter[Stevenson.Peter@epa.gov]; Burgo, Daniel[Burgo.Daniel@epa.gov]; Ostrander, David[Ostrander.David@epa.gov]  
**Cc:** Janovec, Marilyn[Janovec.Marilyn@epa.gov]  
**From:** Matlock, Dennis  
**Sent:** Tue 9/29/2015 1:37:37 PM  
**Subject:** RE: SECOND REQUEST - Need your help reviewing START invoice (Note - Confidential Contractor Info attached)

Joyce, hi

I arrived on August 18<sup>th</sup>.

Based on the work I was involved with during your time frame identified, I believe the START hours and costs are reasonable.

Thx

Dennis Matlock

**From:** Ackerman, Joyce  
**Sent:** Monday, September 28, 2015 7:29 PM  
**To:** Myers, Craig <Myers.Craig@epa.gov>; McComb, Martin <McComb.Martin@epa.gov>; Matlock, Dennis <Matlock.Dennis@epa.gov>; Wagner, Christine <Wagner.Christine@epa.gov>; Romero, David <Romero.David@epa.gov>; Kappelman, David <Kappelman.David@epa.gov>; Newhart, Gary <Newhart.Gary@epa.gov>; Guy, Kerry <Guy.Kerry@epa.gov>; Todd, Brandi <Todd.Brandi@epa.gov>; Copeland, Michael <Copeland.Michael@epa.gov>; Wharton, Steve <Wharton.Steve@epa.gov>; Graham, Richard <Graham.Richardv@epa.gov>; Stevenson, Peter <Stevenson.Peter@epa.gov>; Burgo, Daniel <Burgo.Daniel@epa.gov>; Ostrander, David <Ostrander.David@epa.gov>  
**Cc:** Janovec, Marilyn <Janovec.Marilyn@epa.gov>  
**Subject:** SECOND REQUEST - Need your help reviewing START invoice (Note - Confidential Contractor Info attached)

Hi gang – I really need help from those involved in tasking START the first two weeks of the response, or I won't be able to approve their invoice. As you will see, there were quite a few START personnel charging the first two weeks. I know that there were both EPA people in Denver and Durango giving them assignments, as well as requesting that additional contractor personnel be deployed. There were a variety of things assigned, e.g., sampling, data

management, GIS, procuring laboratories, etc.

I have left a few names off this e-mail list either because they replied to my e-mail or they had a de minimis role in tasking the contractor those first two weeks. If you know of other EPA employees who should be included on this list, please let me know.

Thanks for your help!

Joyce Ackerman

On-Scene Coordinator and START P.O.

U.S. EPA Region 8

1595 Wynkoop Street

Denver, CO 80202

(303) 312-6822

**From:** Ackerman, Joyce

**Sent:** Thursday, September 24, 2015 10:02 AM

**To:** Myers, Craig; McComb, Martin; Way, Steven; Griswold, Hays; Matlock, Dennis; Weigel, Greg; Wagner, Christine; Sandoval, Joni; Romero, David; Kappelman, David; Newhart, Gary; Guy, Kerry; Todd, Brandi; Copeland, Michael; Wall, Dan; Wharton, Steve; Graham, Richard; Brobst, Bob; Stevenson, Peter; Burgo, Daniel

**Cc:** Janovec, Marilyn

**Subject:** CONFIDENTIAL CONTRACTOR INFO - Need your help reviewing START invoice

Hi everybody – Attached is the first START contractor invoice for the Gold King Mine Release, and covers the period of 7/25/2015 to 8/21/2015. START was deployed to the incident beginning 8/6/2015, so this represents 15 days of their involvement.

FYI, if a person worked 12 hours per day for 15 days, that would be 180 hours. Of course some personnel worked more than 12 hours per day during some parts of the response.

I am trying to make this as streamlined as possible for you. The Monthly Status Report is 132 pages long, but most of that is lodging receipts, so I am not sending the whole thing. There are daily 1900-55s, but I think it is easier and more efficient to just look at the Monthly Status Reports. If you would like to review the 1900-55s, please let me know.

I have sent you the intro pages where they describe the work conducted, a list of personnel and their roles, and the hours charged by the various personnel. There were no major ODC's in this invoice, such as laboratory costs. THE RATES AND OTHER PERSONNEL INFO ARE CONFIDENTIAL SO DO NOT RELEASE THIS INFORMATION, PLEASE.

If you believe the hours and costs are reasonable, please reply to my e-mail with a statement like, "Based on the activities I was associated with during the Gold King Mine Release response, I believe the START contractor hours and costs are reasonable."

If you have questions or issues regarding the hours and costs, let me know and I will forward your question to the contractor. Depending on the issue, I will circle back with you with their answer.

We have a short window of time to approve invoices or else we have to pay the contractor interest. Please respond by COB Monday, September 28, 2015.

Thank you very much for your help! Let me know of any questions or concerns.

Joyce Ackerman

On-Scene Coordinator and START P.O.

U.S. EPA Region 8

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Denver, CO 80202

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